> Overcoming behavioural biases in UK Income

Emma Mogford – Portfolio Manager

The Insurance Institute of Sheffield

Managed by



Investment Management

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With a presence around the world, we look to connect investors with opportunities across every major asset class.

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Full range of financial operations, cash Institutional and retail asset management Wealth management for individuals and families management and global payments services Assets under custody Assets under Private client assets management¹ under management¹ and administration¹ US\$ trillion **US**^{\$} trillion **US**\$ billion Investment US wealth Global custodian manager manager⁴ in the world⁵ worldwide² largest largest largest Average tri-party US institutional collateral management money manager³ balances¹ **US**\$ trillion largest

Sources: 1. BNY Mellon Finance, 31 March 2020. Assets under management (AUM) includes the asset managers outlined in this file (with the exception of Siguler Guff), as well as BNY Mellon Investment Adviser, Inc, BNY Mellon Wealth Management and external data. 2. Willis Towers Watson, 29 October 2019. Based on discretionary assets under management at the end of 2018; does not include saving/current accounts or assets unrelated to investment business, assets under administration and custody, money market funds, advisory portfolios, or transactional assets. Analysis based on data supplied to by third parties in US dollars. 3. Pensions & Investments, May 2019. Rankings based on a survey of more than 580 investment management films providing information in response to an online survey. In order to qualify for inclusion the film must manage assets for US institutional tax-exempt clients. Ranked by total worldwide institutional assets under management as at 31 December 2018. 4. ADVRatings.com, Top Wealth Management Films, by AUMas at March 2019. 5. Globalcustody.net as of 31 March 2019.

BNY Mellon Investment Management

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Total AUM has been provided by BNY Mellon Finance as at 31 March 2020 and includes the asset managers outlined in this file (with the exception of Siguler Guff) as well as BNY Mellon Investment Adviser, Inc, BNY Mellon Wealth Management and external data. Individual AUMs provided by respective investment firms as at 31 March 2020, unless otherwise stated. Siguler Guff AUM as at 31 December 2019. The Bank of New York Mellon Corporation holds a 20% minority interest in Siguler Guff & Company LLC and certain related entities.





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1. Understanding how behavioural biases affect investors and the disciplines to overcome them

2. Explain why after BREXIT and dividend cuts the UK looks an attractive investment opportunity

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BEHAVIOURAL BIASES





...but not when over-ridden by the emotional brain



Overconfidence & Conformation bias

"How would you rate your driving skill relative to the average driver?" 88% of Americans responded better than average

(Source: Are we all less risky and more skillful than our fellow drivers? Ola Svensen, published 1981 in Acta Psychologica)

"IQ is positively correlated with the number of reasons people find to support their own side in an argument"

(Source:Duarte, J. L., Crawford, J. T., Stern, S., Haidt, J., Jussim, L., & Tetlock, P. E. (2015). Political diversity will improve social psychological science. Behavioral and Brain Sciences, 38, 1–13.)

Availability bias is especially relevant during crises

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Evidence over opinion



Discipline is key to successful active management



McKinsey study 2017: An analytics approach to debiasing assetmanagement decisions found potential for **100-300bps improvement**

More complex strategies at greater risk of mental shortcuts

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> You mutu

Intrinsic Investing @IntrinsicInv - 8h You can't see all 12 black dots at once & you can't know 150 stocks (the avg mutual fund # of holdings) at once.





Overcoming behavioural biases = thinking slow: take time over every decision

Explicit cost of turnover



Note: Theoretical cost of turnover based on 100% UK portfolio where stamp duty is 50bps on all purchases plus commission cost at 4bps (2018 average commission cost at Newton for UK securities). This excludes the implicit costs of trading that are included in MIFID 2 disclosures.



Smaller position sizes erode alpha

Study of hedge funds 2010-2015 looking at returns by position size (>1000 managers)



Small positions destroy alpha

Investing is a probabalistic exercise





Most attractive segments of baseball pitches,

"The Science of Hitting" Ted Williams

Stick to the statistically attractive – above average ROIC



Credit Suisse HOLT performance of high quality and low quality companies as defined by CFROIC

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Stick to the statistically attractive – stock promising higher dividend yields frequently cut them

Comparing forecast and realised dividend yields since end-1995 to 31 December 2019



Moderate dividends are statistically attractive



Fund managers spend less time on sell decisions and lose alpha



Source: Selling fast and buying slow, Akepanidtaworn et al 2019. Study of 800 portfolios averaging \$573m over 5 years. Sell decision compared with selling another stock in the portfolio selected at random

Disciplined sale process important



Discipline in key

McKinsey estimates +100 to +300bps from debiasing decisions in asset management

Overconfidence – think about range of outcomes rather than just one



Date	х		
Price	х		
Bucket	х		
Target weight	х		
Investment thesis			
What would change ou	r view		
Quality and risk:	1	Returns > cost of capital	
	2	Cash conversion	
	3	Organic growth > inorganic	
	4	Capital allocation	
	5	Balance sheet strength	
	6	Dividend sustainable	
	7	FCF valuation	
	8	Management	
	10	ESG	
	11	Remuneration	
	12	Accounting score	

Overconfidence - consistent checklist to everyholding

McKinsey study in 2017: An analytics approach to debiasing asset-management decisions found *"potential improvements of between 100 and 300 basis points"*

Commitment: valuation fans and checklist

POST COVID-19 OUTLOOK



2020 UK market dividend outlook

Link Q1 forecasts dividend (5th April 2020)

2020 dividends: 32% safe, 24% at risk and 27% cancelled or expected, 17% paid (Link Q1 2020)





Significant dividend cuts in '20, recovery in '21



Link's 'realistic' forecast UK dividend yield **2020**: 3.0% to 3.5% **2021**: 4.0% to 4.6% 30year average: 3.5%

Index yield based on last 12months dividends (Bloomberg on 27th April 2020)



UK market still an attractive place for income

UK market valuation had been falling prior to Coronavirus crisis

Price to Book ratio of FTSE All Share and FTSE World index (Bloomberg 27th April 2020)



Getting (which) BREXIT done? NEWTUN

Significant uncertainty remains an overhang for the outlook for the UK economy

...will take time:

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> The fastest free trade deal that the EU has ever agreed was with Greenland, population smaller than Uxbridge, and it took 3 years to negotiate, Canada's deal took 7 years

> > House

builders

And will have negative consequences on UK businesses and consumer:

"Automotive capex already fallen from £2.5bn to £200m" CEO Unipart

Significant extra admin costs under WTO rules - £15bn estimate, HMRC estimate Oct '19

Additional cost to household +£130 to £961 according to report by Oliver Wyman (07.18)

The BREXIT 'basket' of listed equities

UK banks, insurers and savings companies

Holidav companies



Restaurants, pubs and hotels



Food and

UK manufacturing

clothes retailers

Uncertainty to remain in 2020 = balanced exposure





AN APPROACH TO INCOME INVESTING

NEWTON The profound significance of dividends

Investment Management

Real Return



Compounding effects of dividend yield dominates real returns in the long term (1970 - Q4 2018)

For illustrative purposes only.

Source: Thomson Datastream, total annualised real return in local currency, 31 December 2018.

The dominant source of long-term real return

Capital allocation

Subsequent 10 year earnings growth



For illustrative purposes only.

Source: Arnott and Asness (2003) 'Surprise! Equity Dividends = Equity Earnings Growth' FAJ vol. 59, no. 1.

Capital discipline tends to higher earnings growth

Dividends key to delivering total return

Integrated ESG¹

nvestment Management ESG analysis enriches our fundamental analysis of risks and opportunities



Notes: ¹ Environmental, Social and Governance; ² Where we retain voting authority. Only applies to corporate bonds where equity also held; ³ 2019 PRI report; ⁴ A signatory of the Financial Reporting Council UK Stewardship Code. Tier 1 is defined as: signatories provide a good quality and transparent description of their approach to stewardship and explanations of an alternative approach where necessary; ⁵ Source: https://www.theguardian.com/business/2018/jan/16/bps-deepwater-horizon-bil-tops-65bn; ⁶ Source: https://www.teguardian.com/business/2018/jan/16/bps-deepwater-horizon-bil-tops-65bn; ⁶ Source: https://www.teguardian.com/business/2007/nov/06/comment.business.

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PRI A+ ranked³ Across all modules



2020 outlook



The coronavirus outbreak laid bare some of the imbalances that policymakers created over the last decade



Governments and central banks have flooded the financial system with liquidity to facilitate price discovery and market clearing



Further misallocation of capital likely to weigh on productivity and sustainable economic growth



A combination of large scale fiscal expansion and zero interest rate policy is likely to change the inflation outlook



Not all companies will benefit from fiscal largesse to the same extent and solvency risk remains high

Elevated economic uncertainty and financial market distortions merit a highly selective and opportunistic investment approach



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Equity income can provide an asymmetric return profile NEWTUN

BNY Mellon UK Income Fund

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BNY Mellon UK Income Fund

Quarterly excess return vs. FTSE All-Share¹ with cumulative line in GBP (before fees) since inception², ending 31 March 2020



reduce risk from

effect on returns

Notes:

¹ The FTSE All-Share Index is used as a performance benchmark for this fund. The fund does not aim to replicate either the composition or the performance of the comparative index. ² Inception date: 1 November 1994.

Source: Lipper, midday prices, fund performance calculated as total return, income reinvested, net of 0.75% annual management charges in GBP, 31 March 2020. Prior to 10 June 2019, the BNY Mellon UK Income Fund was known as the Newton UK Income Fund...

A focus on income has protected capital in down markets

BNY MELLON UK INCOME FUND

NEWION Process: Newton UK Equity Income Strategy

Fishing in statistically attractive pools

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Aim for 110% of FTSE All-Share yield. Every stock must make a contribution. No stock can yield 0.



NEWTÔN **Newton Equity Income team**

Global Equity Income

Investment Management



Note: ¹ Alternatives investment analyst. Source: Newton, 7 May 2020. Years' investment experience and tenure at Newton are team average numbers as at 7 May 2020.

Total number of investment personnel = 62.

Single investment team, interactive and collaborative approach

NEWTON Capturing the profound significance of dividends

BNY Mellon UK Income Fund

Investment Management



Notes:

¹ Inception date: 1 November 1994. ² The FTSE All-Share Index is used as a performance benchmark for this fund. The fund does not aim to replicate either the composition or the performance of the comparative index. **Source:** Lipper, midday prices, fund performance calculated as total return, income reinvested, net of 0.75% annual management charges in GBP, 31 March 2020. Prior to 10 June 2019, the BNY Mellon UK Income Fund was known as the Newton UK Income Fund.

APPENDIX



Performance, as at 31 March 2020

BNY Mellon UK Income Fund

%	1 year	3 years (annualised)	5 years (annualised)	Since inception (annualised) ¹	Since fund manager inception ²
BNY Mellon UK Income Inst W Acc	-15.75	-3.41	1.01	8.14	-5.64
FTSE All-Share	-18.45	-4.24	0.57	6.45	-6.90
IA UK Equity Income	-20.89	-6.34	-1.39	6.49	-9.73
Quartile	1	1	1	1	1
Rank	18/86	11/80	9/75	2/20	9/84

Value of £1,000 invested at launch in 1994 to 31 March 2020



Notes:

³ The FTSE All-Share Index is used as a performance benchmark for this fund. The fund does not aim to replicate either the composition or the performance of the comparative index.

Source: Lipper, midday prices, fund performance calculated as total return, income reinvested, net of 0.75% annual management charges, in GBP, 31 March 2020.

Prior to 10 June 2019, the BNY Mellon UK Income Fund was known as the Newton UK Income Fund.

¹ Inception date: 1 October 1994. ² Since Emma Mogford took over the fund on 30 November 2017.

NEWION Portfolio characteristics: repeating pattern of opportunity

Newton UK Equity Income Strategy

Investment Management

Portfolio weight	TROUBLED COMPOUNDING MACHINES	EX-GROWTH CASH GENERATORS		PROFITABILITY TRANSFORMATIO N	CAPITAL INTENSITY	SPECIAL SITUATIONS
>5%	RELX	Smiths				
4%	Diageo Informa Unilever	British American Tobacco GlaxoSmithKline Imperial Brands		BAE Systems Royal Dutch Shell BP		
3%					National Grid	Prudential
2%	Compass Sage St James's Place	Admiral Novartis Roche		Anglo American Aviva Royal Bank of Scotland Ferguson Total Lloyds Banking	Eversource Energy Smurfit Kappa Vodafone Zurich Insurance National Express	
1%	Moneysupermarket.com Philip Morris	Cisco Systems		Legal & General Persimmon QinetiQ Barratt Develpoments	Deutsche Post Signature Aviation	M&G Travis Perkins TP ICAP
	25%	24%	- '	28%	15%	6%

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Fund liquidity

Portfolio is more liquid than most, compared to the 10 largest funds in the IAUK Equity Income sector



• The **BNY Mellon UK Income Fund** is generally more focussed on larger companies in the FTSE 100 and FTSE 250 with a market cap larger than £1bn. 87% of the fund could be sold in 10 days, with just 4% taking more than 30 days.

Note: Some of these managers will have large institutional mandates in addition the mainfund which means if they need to sell it could take longer than this analysis suggests. The analysis assumes the manager sells at a rate of 20% of the shares traded in the market in an average day (based on last 6 months) on the listed exchanges. This ignores some of the large block trades which occur off market which might allow the manager to sell positions faster. Data gathered on 31 August but holdings based on last reported portfolio which are potentially quite out of date – oldest is March 2019. Source: Newton, 31 October 2019.

Prior to 10 June 2019, the BNY Mellon UK Income Fund was known as the Newton UK Income Fund.

NEWION Overall MSCI ESG¹ quality rating is in 55th percentile relative to peers and is higher than the index

Distribution of MSCIESG quality scores² in Equity UK & Equity UK Income peer group



Notes: ¹ Env ironmental, Social and Governance; ²The overall Fund ESG Quality Score measures the ability of underlying holdings to manage key medium - to long-term risks and opportunities arising from environmental, social, and governancefactors; ³M&G is currently unrated.

MSCI Fund Universe peer group: Equity UK & Equity UK Income. Number of funds in peer group: 2013 (this figure includes multiple share classes run under the same strategy).

Source: MSCI ESG Manager. Data accessed January 2020. The data presented is based on the latest available holdings information for eachfund in the MSCI Fund Universe database. ©2019 MSCI ESG Research LLC. Reproduced by permission. MSCI ESG Research LLC's ('MSCI ESG') Fund Metrics products (the 'Information') provide environmental, social and governance data with respect to underlying securities within more than 21,000 Mutual Funds and ETFs globally across multiple asset classes. MSCI ESG is a Registered Investment Adviser under the Investment Advisers Act of 1940 MSCI ESG materials have not been submitted to, nor received approval from, the US SEC or any other regulatory body. None of the Information constitutes an offer to buy or sell, or a promotion or recommendation of, any security, financial instrument or product or trading strategy, nor should it be taken as an indication or guarantee of any future performance, analysis, forecast or prediction. None of the Information can be used to determine which securities to by or sell or when to buy or sell them. The Information is provided 'as is' and the user of the Information as used to determine which securities to buy or sell or when to buy or sell them. The Information is provided 'as is' and the user of the Information as used to determine which securities to buy or sell or when to buy or sell them. The Information is provided 'as is' and the user of the Information as used to determine which securities to buy or sell or when to buy or sell them. The Information MSCI ESG Research LLC and its affiliates (the "ESG Parties"), obtain information from sources they consider reliable, none of the ESG Parties warrants or guarantees for a particular purpose, with respect to any data herein. None of the ESG Parties makes any express or implied warranties of any kind, and the ESG Parties hereby expressly disclaim all warranties of merchantability and fitness for a particular purpose, with respect to any data herein. None of the ESG Parties shall have any liability for a

NEWION The carbon intensity of BNY Mellon UK Income Fund is markedly lower than peers



Notes: ¹ The Weighted Average Carbon Intensity measures a f und's exposure to carbon intensive companies. The figure is sum of security weight (normalized) multiplied by the security Carbon Intensity. MSCI calculates weighted average carbon intensity as scope 1+2 emissions/\$m sales weighted by portfolio weight.

MSCI Fund Universe peer group: Equity UK & Equity UK Income. Number of funds in peer group: 2013 (this figure includes multiple share classes run under the same strategy). Funds with carbon intensity over 600 CO₂ per \$m revenue have been excluded.

Source: MSCI ESG Manager. Data accessed December 2019. The data presented is based on the latest available holdings information for each fund in the MSCI Fund Universe database. ©2019 MSCI ESG Research LLC. Reproduced by permission. MSCI ESG Research LLC's ('MSCI ESG') Fund Metrics products (the 'Information') provide environmental, social andgovernance data with respect to underlying securities within more than 21,000 Mutual Funds and ETFs globally across multiple asset classes. MSCI ESG is a Registered Investment Adviser under the Investment Advisers Act of 1940. MSCI ESG materials have not been submitted to, nor received approval from, the US EC or any other regulatory body. None of the Information constitutes an offer to buy or sell, or a promotion or recommendation of, any security, financial instrument or product or trading strategy, nor should it be taken as an indication or guarantee of any future performance, analysis, forecast or prediction. None of the Information can be used to determine which securities to by or sell or when to buy or sell mem. The Information is provided 'as is' and the user of the Information as the used of the Information providers, including without limitation, MSCI ESG Research LLC and its affiliates (the "ESG Parties"), obtain information from sources they consider reliable, none of the ESG Parties warrants or guarantees the originality, accuracy and/or completeness of any data herein. None of the ESG Parties makes any express or implied warranties of any kind, and the ESG Parties hereby expressly disclaim all warranties of merchanability and fitness for a particular purpose, with respect to any data herein. None of the ESG Parties shall have any liability for any errors or omissions in connection with any data herein. Further, without limiting any of the foregoing, in no event shall any of the ESG Parties have any liability for any direct, indirect, special, punitive, consequential or any other damages. Prior to 10 June 2019, the BNY Mellon UK Income Fund.

Investment objective, annual performance and key risks

Investment objective and performance benchmark

Objective: To achieve income over an annual period together with capital growth over the long term (5 years or more).

Benchmark: The Fund will measure its performance against the FTSE All-Share TR Index as a comparator benchmark (the "Benchmark"). The Fund will use the Benchmark as an appropriate comparator because the Investment Manager utilises it when measuring the Fund's income yield. The Fund is actively managed, which means the Investment Manager has discretion over the selection of investments subject to the investment objective and policies disclosed in the Prospectus. While the Fund's holdings may include constituents of the Benchmark, the selection of investments and their weightings in the portfolio are not influenced by the Benchmark. The investment strategy does not restrict the extent to which the Investment Manager may deviate from the Benchmark.

Performance

12-month returns (%)	Apr-15 to Apr-16	Apr-16 to Apr-17	Apr-17 to Apr-18	Apr-18 to Apr-19	Apr-19 to Apr-20
BNY Mellon UK Income Fund	2.48	13.90	5.89	4.22	-11.27
Benchmark	-5.69	20.14	8.16	2.62	-16.68
Calendar year returns (%)	2015	2016	2017	2018	2019
BNY Mellon UK Income Fund	6.81	9.33	10.56	-6.70	20.34
Benchmark	0.98	16.75	13.10	-9.47	19.17

Source: Lipper IM as at 30 April 2020. Fund performance for the Institutional Shares W (Accumulation) share class calculated as total return, including reinvested income net of UK tax and charges, based on net asset value. All figures are in GBP. The impact of an initial charge (currently not applied) can be material on the performance of your investment. Further information is available upon request.

Prior to 10 June 2019, the BNY Mellon UK Income Fund was known as the Newton UK Income Fund.

Past performance is not a guide to future performance.

The value of investments can fall. Investors may not get back the amount invested. Income from investments may vary and is not guaranteed.

Key investment risks

- Objective/Performance Risk: There is no guarantee that the Fund will achieve its objectives.
- Currency Risk: This Fund invests in international markets which means it is exposed to changes in currency rates which could affect the value of the Fund.
- Geographic Concentration Risk: Where the Fund invests significantly in a single market, this may have a material impact on the value of the Fund.
- Derivatives Risk: Derivatives are highly sensitive to changes in the value of the asset from which their value is derived. A small movement in the value of the underlying asset can cause a large movement in the value of the derivative. This can increase the sizes of losses and gains, causing the value of your investment to fluctuate. When using derivatives, the Fund can lose significantly more than the amount it has invested in derivatives.
- Emerging Markets Risk: Emerging Markets have additional risks due to lessdeveloped market practices.
- Concentration Risk: A fall in the value of a single investment may have a significant impact on the value of the Fund because it typically invests in a limited number of investments.
- Charges to Capital: The Fund takes its charges from the capital of the Fund. Investors should be aware that this has the effect of lowering the capital value of your investment and limiting the potential for future capital growth. On redemption, you may not receive back the full amount you initially invested.
- Counterparty Risk: The insolvency of any institutions providing services such as custody of assets or acting as a counterparty to derivatives or other contractual arrangements, may expose the Fund to financial loss.

Important information

Fund performance shown within this document excludes the impact of an initial charge, which can be material on the performance of your investment. Further information is available upon request.

For Professional Clients only. This is a financial promotion and is not investment advice. For a full list of risks applicable to these funds, please refer to the Prospectus or other offering documents. Before subscribing, investors should read the most recent Prospectus and KIID for each fund in which they want to invest. Go to www.bnymellonim.co.uk. The Prospectus and KIID are available in English and in an official language of the jurisdictions in which the Fund is registered for public sale.

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