



Learning outcomes...

By the end of this briefing you will have gained an insight into:-

- 1. Why the need for change
- 2. SM&CR requirements
- 3. Certification requirements
- 4. Fit and Proper requirements
- 5. Conduct rules
- 6. What happens at conversion











	Preparing for the Senior Managers $\boldsymbol{\delta}$ Certification Regime				
Overview	Summary				
Title: FCA webinar: Preparing for the Senior Managers & Certification Regime	We held a live webinar on 3 June 2019 on how firms should prepare for the Senior Managers & Certification Regime (SM&CR) which comes into effect				
Duration: 59 minutes	on 9 December 2019. The SM&/CR will replace the Approved Persons Regime for firms that are solely regulated by us.				
Available On Demand	We explain why the SM&CR is important and how firms should plan for and implement the regime. This was followed by a Q&A session with the				
Register Now Already Registere	speaker panel answering live viewer questions. Speakers:				
First Name*	David Blunt, Head of Conduct Specialists, FCA				
Last Name*	Anisha Acharya, Contact Centre, FCA Peter Ewing, SM&CR, FCA Alex Smith, Culture and Governance, FCA				
Email*	Robert Sinclair, Association of Mortgage Intermediaries				
Job Title/Role*	This webinar is an opportunity to learn more about the SM&CR, help you to prepare and ensure your firm is ready for the regime.				
Organisation*	The SM&CR already applies to banks and insurers, and from December 2019 will apply to almost all the firms we regulate. The aim of SM&CR is to				
Firm Type*	promote healthy cultures and effective governance in firms by encouraging greater individual accountability and establishing a new standard of				

















Consumer perspective

- Many do not feel that the literature provided helps them chose the right product, provider or cover best able to meet their needs
- Insurers command trust but not loyalty
- Understanding of price comparison websites varies by age (57% of 25-34 and over 65 23%)
- Regulation is driving increased accountability
- Differential pricing can cause harm
- Value should be expected
- Do elongated distribution chains add value
- Firms' poor compliance can also lead to harm























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Firm type	Description
Limited Scope Firm	 Firms that will be subject to fewer requirements than core firms. This covers all firms that currently have a limited application of the Approved Persons Regime, including: Limited Permission Consumer Credit Firms sole traders authorised professional firms whose only regulated activities in are non-mainstream regulated activities oil market participants service companies energy market participants subsidiaries of local authorities or registered social landlords insurance intermediaries whose principal business is not insurance intermediation and who only have permission to carry on insurance mediation activity in relation to non-investment insurance contracts internally managed AIFs
Core Firm	Firms that will have a baseline of SM&CR requirements applied.
Enhanced Firm	A small proportion of solo-regulated firms that will have to apply extra rules.









Senior Managers

- Exec directors (plus those 'acting' in that capacity), partners and the chair of a board
- Will incl those with overall responsibility for key activities and business areas (defined Senior Management Functions) along with certain Prescribed Responsibilities (17)
- Statement of Responsibilities (SoR) to set out all responsibilities



There are 6 SMFs with	nin the Core SMR, and these are set out in the table below.
SMFs for Core firms	
Function Name	Description
Governing Functions	
SMF1-ChiefExecutive	This is the person(s) with responsibility, under the immediate authority of the governing body, for the conduct of the whole of the business (or relevan activities). Note: Although the Chief Executive is the most senior member of an executive team, it does not mean that a firm's governing body cannot allocate specific responsibilities to other Senior Managers.
SMF3-Executive Director	A director of a firm, other than a Non-Executive Director.
SMF27 - Partner	A partner in a firm, other than a limited partner in a partnership registered under the Limited Partnership Act 1907.
SMF9 - Chair	The person with responsibility for chairing, and overseeing the performance of the role of, the governing body of the firm.
Required Functions ²	
SMF16 – Compliance Oversight	This is the person responsible for the compliance function in the firm and reporting to the governing body on this.
SMF17 – Money Laundering Reporting Officer	This is the person who has responsibility for overseeing the firm's compliance with the FCA's rules on systems and controls against money laundering.

These NEDs will, however, still be subject to our Conduct Rules, fit and proper requirements and regulatory reference rules, as set out in <u>Section 11</u>.

pare AP to SMCR					
Current controlled function	Possible corresponding Senior Management Function(s)				
CF1 – Director	SMF3 – Executive Director				
CF2-Non-Executive Director ⁶	SMF9-Chair				
CF3 – Chief Executive	SMF1-ChiefExecutive				
	SMF19 – Head of Third Country Branch				
CF4-Partner	SMF3 – Executive Director ⁷				
	SMF27 – Partner				
CF5 – Director of Unincorporated Association	SMF3-Executive Director				
CF6 – Small Friendly Society Function	SMF3 – Executive Director				
CF8 – Apportionment and Oversight Function	SMF29 – Limited Scope ⁸				
CF10 – Compliance Oversight	SMF16 – Compliance Oversight				
CF11 – Money Laundering Reporting Officer (MLRO)	SMF17 – Money Laundering Reporting Officer (MLRO)				
CF29 – Significant Management Function ⁹	SMF21 – EEA Branch Senior Management Function				

Existing approved roles that end at Commencement of the SM&CR

A number of existing functions at Core and Limited Scope firms won't be automatically converted at Commencement of the new regime. This is because these roles will no longer require approval by the FCA. However, some of these roles will fall into the Certification Regime. The relevant functions are:

- CF2 Non-Executive Director (NED) (with the exception of an SMF9 Chair).
- CF10a CASS Oversight Function
- CF28 Systems & Controls Function
- CF29 Significant Management Function (though this can be converted to the new EEA Branch Manager function for EEA Branches)
- CF30 Customer Function

Individuals performing these functions won't be converted to a new SMF unless they also hold an existing mapped function, apply for an additional mapped function using Form A, or the firm submits a Form E to transfer them to one of these functions.





- Needed for every SM and submitted to FCA at approval stage (not at conversion)
- Must be kept up to date and any significant changes have to be submitted to FCA (where prescribed responsibilities are added or removed or where responsibilities are shared amongst SMs)
- FCA has a master 19 page template (you will get a tailored GI one)



ii Duty of responsibility

- Every SM has a Duty of Responsibility under FSMA and this will enhance the FCA's enforcement powers against the firm and also the individual
- If a firm breaks a requirement then a SM (and/or firm) can be held accountable <u>unless</u> <u>reasonable steps</u> have been taken to prevent or stop that breach
- Down to FCA to prove







You need to allocate the following

- 1. Senior Management Functions (4)
- 2. Prescribed Responsibilities (5)
- 3. Shared Prescribed Responsibilities (5)
- 4. Other Responsibilities (7)

(Numbers indicate GI specific allocations)











Certification

- Individuals (not senior managers) formally certified by the firm (not by the FCA) initially and on an ongoing annual basis (every 12m) to perform a function(s) where they have a <u>significant</u> impact on the firm and customers
- Certified staff will appear in the new FCA Directory
- For IFAs the SPS will continue
- For GI could incl head of unit effecting and administering contracts, processing claims, complaints handling and not just limited to commercial/revenue earning activities such as HR, legal, IT and operations
- Think of size of firm and what SMs are responsible for

Function	Where defined		
(1) CASS oversight	SYSC 27.8.1R		
(2) Proprietary trader	SYSC 27.8.3R		
(3) Significant management	SYSC 27.8.4R		
(4) Functions requiring qualifications	SYSC 27.8.10R		
(5) Managers of certification employees	SYSC 27.8.13R		
(6) Material risk takers	SYSC 27.8.14R		
(7) Client-dealing	SYSC 27.8.18R		
(8) Algorithmic trading	SYSC 27.8.23R		









Fit and Proper

- Firms to assess whether SMs, NEDs and certified individuals are <u>fit and proper</u> (more onerous)
- All other relevant IDD staff have to be of "good repute" (less onerous)
- Annual assessment/sign off
- SMs and NEDs <u>must</u> have a criminal records check undertaken (DBS registration may be needed or use an umbrella body)



Regulatory references

- Firms will need to request regulatory references going back 6 years
- Firms need to keep information going back 6 years about current and former staff so that they will be able to give fair and accurate references

- Standard FCA template to enable sharing
- To cover disciplinary action, complaints, etc
- No non-disclosure agreements
- A SM to be responsible for this
- Applies to SMs, NEDs and certified

2/2018	Part One: Form of Template									
	Guide to using this template:									
	Each question must be answered. Where there is nothing to disclose, this should be confirmed by ticking the "No" box for the relevant question.									
		his template: /e° / "our firm" refers to the firm or firms giving the reference (as set out in either 1A or 1B below) ;								
	 "individual" refers to the subject of the reference (as set out in 2 below); and 									
	• "your" refers to the firm requesting the reference (as set out in 3 below).									
	Information requested									
	1A	Name, contact details and firm reference number of firm providing reference; or								
	1B	Names, contact details and firm reference numbers (where applicable) of group firms providing a joint reference								
	2	Individual's name (i.e. the subject of the reference)								
	3	Name, contact details and firm reference number of firm requesting the reference								
	4	Date of request for reference								
		•								

















New documents summary

- 1. SMs, NEDs and certified staff confirm annually their honesty, integrity, reputation, fitness, propriety and financial soundness (DIY)
- 2. Employers assess the above plus competence and capability annually (DIY)
- 3. Other staff confirm annually good repute (DIY)
- 4. Statements of Responsibility for SMs (FCA/DIY)
- 5. Criminal records check for SMs and NEDs (DIY)
- 6. Annual certificate for all certified staff (DIY)
- 7. References for SMs, NEDs and certified (FCA)

B

8. Disciplinary notifications (Forms D or H)



	FINANCIAL CONDUCT AUTHORITY
	Application number (for FCA use only)
	of Disciplinary Action relating to conduct SMF managers) in SMCR firms
FCA Handbook Reference: SUP 15 A	Annex 7R
10 December 2018	
Name of <i>firm</i> (as entered in 2.01)	
Financial Conduct Authority 12 Endeavour Square Stratford London E20 1JN United Kingdom	

-	в	С	D	E	F	G	н	1	J	к	L	M
Title	Surname	Forename(s)	IRN (See note 1)	Date of Birth (See note 1)	National Insurance Number (See note 1)	Passport Number (See note 1)	Nationality (See note 1)	Job Title / Position And Department / Division	Has the person, at any time during the reporting period, been (a) operform an FCA specified to specified to s	Please identify the refevant conduct rule(s) that have been breached which form the basis of the disciplinary action taken <i>Refer to Conduct Rules</i>	Please provide more information in relation to the conduct nele(s) breached. Please also state here whether the firm is updating a previous answ notification. <i>Three tost description (2000 characters coly, Anything provide an attachment.) (See note 3)</i>	Please provide information as to the disciplinary action taken: • iscuring of a from written • supersion or diumisal of the person • reduction or recovery of any of the person's remunctable results are been as the superson only. Anything greater than this please provide an attachment.) (See note 4)
					-							
b) If an IR c) If neith Note 2: If t Note 3: If t Note 4: (a) If the p (b) If the fi	RN is not availab er an IRN nor a the answer is Y- the firm is updat person about wh firm is updating a	ble for a person about w national insurance nun es, please state which o ting a previous notificati som the notification is be	whom a notifica ober is availab of the listed fur ion, please cor eing made is a please include	ation is being le for a person notions the person infirm this in the appealing again the details in	made, but that pe in about whom a li- roon performed." his column but inc inst the firm's dec this column. This	roon has a nation: otification is being The term "standars lude the details in ision, please inclu	al insurance number, g made, please comp g non-executive direct column M (see note 3 de details here.	ete columns E, G and H to/ is defined in the Glo 8).	s E and F but do not o ssary.	complete columns G or H.	me of any appeal previously notifi	ed.













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